OFFICIAL

APPENDIX B: NET ZERO ACTION PLAN 2023/2026 - PROGRESS REPORT

Theme	Ref.	Goals for the period 2023/26	Strategic Commitment	Actions	Year	Strategic Leader	Status update	Monitoring notes
		A data-informed	Reduce the size of our corporate	BHPI A. Review and update the space temperature performance standard, considering different building types and uses to reduce heating to the lowest possible level whilst ensuring comfort levels are retained.	2023/24	Assistant Chief Executive	Completed	In winter 2022/23, we trialled reduction of heat setpoint to 19 degrees with minimal impact. The trial has continued through 23/24 working with vulnerable services (social care etc) to find a suitable operating temperature. The policy aims to set optimal heating temperatures alongside comfort whilst taking into account the use of the property.
Buildings, Heat and Power	внрі	pathway for reduction in our fossil fuel demand is established by end	estate, improve the thermal energy efficiency of all remaining corporate	BHPI B. Conduct a programme of business and operations energy audits for 75 properties to provide a detailed breakdown of energy use by building and use.	2023-26	Assistant Chief Executive	Progressing on track	A series of trial assessments (6) have taken place to determine a baseline for reporting requirements. The intention is to gear this up during 24/25 to complete the majority of the corporate estate.
		2023/24.	workspaces and end the use of fossil fuel heating.	BHPI C. Review the emissions benefits of our asset rationalisation programmes, including the planned closures of Windsor House and Midland House in 2023, and consider other options where appropriate.	2023-26	Assistant Chief Executive	Completed	Electricity consumption at Windsor House has dropped from 2021 when we emitted 220,899 kg of CO ₂ between Jan and July that year, to 42,776 kg for the same months in 2023. Data for gas consumption isn't available at present. Electricity consumption at Midland has dropped from 48,357 kg CO ₂ for the same months in 2021 to 5,020 kg for these months in 2023.

Theme	Ref.	Goals for the period 2023/26	Strategic Commitment	Actions	Year	Strategic Leader	Status update	Monitoring notes
				BHPI D. Pursue funding opportunities to implement smart controls for heating across our remaining corporate estate.	2023-26	Director of Resources	Programmed to begin at a later date	We continue to monitor the market, currently there are no external funding opportunities. A new Building Management System contract is now in place for 2023 - 2030.
				BHPI E. Pursue funding opportunities to deliver fabric-first heat retention measures across our remaining corporate estate.	2023-26	Director of Resources	Programmed to begin at a later date	We continue to monitor the market, currently there are no external funding opportunities.
				BHPI F. Plan to end the use of fossil fuels for heating in the next period, through the installation of heat pumps across the estate or connection to low carbon heat networks.	2025/26	Assistant Chief Executive	Programmed to begin at a later date	As per BHPI B. A draft plan is in progress to set out the strategy for reducing fossil fuels within our buildings. This policy will become clearer following successful completion of BHPIB.
Buildings, Heat and Power	BHP2	Complete inventory of power-consuming equipment and appliances in the City Council's estate with quantified action plan to reduce use.	Make the most efficient use of electricity across the City Council's estate.	BHP2 A. Pursue funding opportunities to implement energy saving measures across our remaining corporate estate, such as LED lighting, smart controls, pump and fan replacements. Replace equipment and appliances as part of renewal cycle or where cost savings allow.	2023-26	Assistant Chief Executive	Progressing on track	Salix funding round 3c application in progress. Works to some high energy use buildings have taken place (Life centre LED, Multi Storey Carparks LED, Ballard etc.) Swim England funding application for Plymouth Active Leisure improvements. D2GRID funding successful for Theatre Royal Car Park.

Theme	Ref.	Goals for the period 2023/26	Strategic Commitment	Actions	Year	Strategic Leader	Status update	Monitoring notes
				BHP3 A. Increase the proportion of renewable electricity we produce through the delivery of a solar farm at Chelson Meadow by 2024.	2023-26	Strategic Director for Place	Progressing on track	An installation contractor has been appointed alongside a team of specialists with the focus on addressing key risks, carrying out detailed site surveys and updating the designs, with a view to commencing construction in Summer 2024.
Buildings, Heat and Power	внР3	To produce the equivalent of 70% of our current electricity needs by 2024 using solar energy.	Shift our electricity consumption to renewable energy.	BHP3 B. Maximise the opportunities for installing solar panels on more of our own assets and pursue funding opportunities to do so wherever possible.	2023-26	Assistant Chief Executive	Progressing on track	Theatre royal car park successful. Work to understand the solar estate is ongoing.
				BHP3 C. Purchase renewable electricity from the proposed Chelson Meadow solar farm for a proportion of our activities and explore the options to purchase renewable electricity for the remainder.	2024-26	Director of Resources	Programmed to begin at a later date	Reliant on delivery of the Chelson Meadow Solar Farm. Next energy procurement will include option for purchasing green energy.
Buildings,		Achieve a 30% reduction in energy consumption for	Reduce the energy consumption	BHP4 A. Implement a new system of improved control and management of street lighting to reduce its emissions only where safe to do so.	2023/24	Strategic Director for Place	Progressing on track	The project commenced December 2023. The roll out has started. This is a two-year programme of installation of 30,000 street lanterns across the city.
Heat and Power	ВНР4	street lighting by 2026 (based on 2021 energy consumption figures).	needed to operate the public highway.	BHP4 B. Deliver a rolling programme of maintenance of our street lighting to upgrade to 4th generation LED.	2023/24	Strategic Director for Place	Progressing on track	Control stations for the Centralised Management System are now installed. The rollout of nodes commenced on the 8th January 2024. Replacement lanterns are being installed at the same time.

Theme	Ref.	Goals for the period 2023/26	Strategic Commitment	Actions	Year	Strategic Leader	Status update	Monitoring notes
				BHP4 C. Deliver a rolling programme of replacement of traffic signal heads to more economical alternatives.	2023-26	Strategic Director for Place	Progressing on track	LED Traffic Signal Head upgrade being designed - Mova controllers will be fitted at cost by contractors to ease installation roll out.
				BHP4 D. Continue the programme of replacement of all illuminated traffic highland bollards to more economical alternatives.	2023-26	Strategic Director for Place	Progressing on track	Not all bollards to be replaced by non-illuminated as risk assessment carried out to identify units prior to replacement.
			Reduce	BHP5 A. Work with our supplier to implement a new methodology to account for and reduce emissions from highways maintenance.	2023/24	Strategic Director for Place	Progressing on track	We are still investigating a best-fit carbon calculator for Highways. The Road Safety and Transport Authority is supporting this activity.
Buildings, Heat and Power	внР5	New working practices from 2026.	emissions from road development and maintenance.	BHP5 B. Trial more economical road surfacing processes for road maintenance and pothole repairs.	2023/24	Strategic Director for Place	Progressing on track	3102k M2 area of surface dressing delivered this represents a saving of 35 Tonnes CO2 compared with traditional resurfacing technique (11.4kg CO2 / M2 saving). This new technology appears to reduce emissions to 1/10 of traditional maintenance methods.
Buildings, Heat and Power	внР6	Policy in place by 2025.	Strive to implement the highest possible standard of sustainability in the development of new council	BHP6 A. Develop a policy to guide how all corporate construction activity (buildings and infrastructure) is commissioned and delivered, including prioritising refurbishment of existing buildings over new build where practicable, as well as	2023/24	Strategic Director for Place	Progressing on track	We have begun a literature review to understand policy within other councils and bodies and set meetings with relevant internal teams to feed into the policy.

Theme	Ref.	Goals for the period 2023/26	Strategic Commitment	Actions	Year	Strategic Leader	Status update	Monitoring notes
			construction projects.	aspiring to future net zero development.				
				BHP6 B. Showcase new low carbon housing schemes through our eco-homes programme.	2023-26	Strategic Director for Place	Progressing on track	Future funding requirements from the Eco-Homes programme to support net zero carbon development will be established over the next 6 months. £80k Eco-Homes funding has been allocated to support the delivery of 8 affordable housing units on the North Prospect Library site, which will be delivered to comply with the 'Future Homes' sustainability standard (incorporating air-source heat pumps, Solar, EV charging).
Buildings,		Joint Local Plan review	Provide a policy framework that supports the	BHP7 A. Implement the Climate Emergency Planning Statement to set ambitious standards of environmental performance for new builds, ahead of the implementation of the Future Homes Standard in 2025 and the review of the Joint Local Plan.	2023-26	Strategic Director for Place	Completed	The Climate Emergency Planning Statement (CEPS) was adopted in November 2022 and was introduced and applicable to applications submitted from 01/12/2022.
Heat and Power	внр7	commenced by 2024.	decarbonisation of land use and buildings across the city.	BHP7 B. Ensure that the next Joint Local Plan puts at its heart the ambition for Plymouth and Southwest Devon to become a net zero location that is resilient to climate change, maximising opportunities within the context of any revised National Planning Policy	2024-26	Strategic Director for Place	Programmed to begin at a later date	A five-year review report of the current Joint Local Plan will be published in March 2024. However, the exact timings of the next iteration of the local plan are yet to be determined due to continuing uncertainties relating to the national planning reforms. While the Levelling Up and Regeneration Act is now in place all its associated

Theme	Ref.	Goals for the period 2023/26	Strategic Commitment	Actions	Year	Strategic Leader	Status update	Monitoring notes
				Framework and planning reforms.				secondary legislation and regulations are not due to be finalise until Autumn 2024.
		Significant progress towards ensuring that all the City Council's		BHP8 A. Updating records of Energy Performance Certificates and implement measures to upgrade to a minimum E rating as required by Minimum Energy Efficiency Standards.	2023/24	Strategic Director for Place	Progressing on track	444 commercial properties require an EPC and 406 or 91% have been rated with the remaining 38 to be surveyed. Of the, 406 already rated, 100% have an EPC of E or above, complying with the April 2023 requirement and 52% have a rating of C or above, which would meet the April 2027 requirement.
Buildings, Heat and Power	внр8	commercial properties have an Energy Performance Certificate of C or above by 2026, in support of national target to	Facilitate a reduction in emissions from our commercial estate.	BHP8 B. Work positively with our commercial tenants to support and where possible facilitate improvements to energy efficiency of buildings, including signposting them to any grant funding opportunities.	2023-26	Strategic Director for Place	Progressing on track	Part of business as usual for the commercial property team.
		achieve this outcome by April 2027.		BHP8 C. Collate a review of Energy Performance Certificates across the estate. Commission feasibility work to reach a minimum C rating by 2027 and exploring funding opportunities for required works.	2024-26	Strategic Director for Place	Programmed to begin at a later date	We have sought project management support to lead this piece of work and hope to have the initial results back by Q3 2024.
Buildings, Heat and Power	ВНР9	1293 households supported by 2026.	Continue to deliver schemes that support households in achieving greater energy	BHP9 A. Develop and deliver programmes to improve energy efficiency of fuel poor homes and to support the increase of retrofit measures across all the city's housing	2023-26	Strategic Director for Place	Progressing on track	Through the Social Homes Decarbonisation Fund, Livewest have improved 58 social homes in Furse Park, Barne Barton. Plymouth Community Homes (PCH) have improved 24 flats in Alcester Close.

Theme	Ref.	Goals for the period 2023/26	Strategic Commitment	Actions	Year	Strategic Leader	Status update	Monitoring notes
			efficiency and renewable energy generation, ensuring that poorer communities are not left behind.	stock, in partnership with the Plymouth Energy Community and other partners.				The Sustainable Warmth Fund has supported 189 homes to provide heating. HUG2 grant aims to support 162 homes by 31st March 2025. LiveWest have been granted Social Homes Decarbonisation Fund wave 2.1 funding to support a further 125 social homes in Barne Barton.
				BHP9 B. Continue to lobby for more ambitious national retrofit programmes for households and businesses.	2023-26	Strategic Director for Place	Progressing on track	Meetings have been held with the Department for Energy Security and Net Zero (DESNZ) and their consultants for Sustainable Warmth and a response has been provided to DESNZ on how to improve their retrofit grant schemes to work better in practice.
Buildings, Heat and	BHPIO	7,500 MWh/a of heat supplied by new low carbon	Support the development of a low carbon energy generation and	BHP10 A. Review opportunities arising from the Waterfront Local Energy Plan to deploy renewable energy generation to meet future needs.	2023/24	Strategic Director for Place	Completed	Opportunities incorporated into plans for heat network roll out going forward, including through Heat Network Zoning Pilot and Advanced Zoning Delivery Pilot work, together with delivery options.
Power	BHFIU	heat networks in Plymouth by end 2025/26.	distribution infrastructure that will meet our future energy needs.	BHP10 B. Work with National Grid on increasing the capacity of the energy grid to shift to an economy that will be more reliant on electricity generation.	2023-26	Strategic Director for Place	Progressing on track	The work is ongoing through our liaison meetings with National Grid Electricty Distribution (local and national staff), to explore and exchange information on heat pump projects, electrification of transport, etc.

Theme	Ref.	Goals for the period 2023/26	Strategic Commitment	Actions	Year	Strategic Leader	Status update	Monitoring notes
				BHP10 C. Continue to engage in the UK Government's Heat Network Zoning pilot as one of 28 towns and cities participating, which should lead to legislation in 2024, improving the market conditions further for investment in heat networks.	2023-26	Strategic Director for Place	Completed	The Heat Network Zoning Pilot work has been completed but Plymouth has now been shortlisted (one of 19 cities) as part of the Advanced Zoning Delivery Pilot run by Department for Energy Security and Net Zero (DESNZ).
				BHP10 D. Deliver heat network clusters at the Guildhall and Civic Centre and bid for Green Heat Network funding to deliver a heat network in Millbay, using the schemes to showcase low carbon heat network to residents.	2024/25	Strategic Director for Place	Progressing on track	The Civic District Energy Scheme was approved as a Business Case in November 2022, with Green Heat Network Fund confirmed in May 2023. The discussions with the three heat off takers are progressing, with a procurement for delivery to be launched early in 2024.
				BHP10 E. Working with the private sector, explore wider roll out of heat networks, and in particular linking to the Energy from Waste plant and other sources of renewable or waste heat.	2024-26	Strategic Director for Place	Progressing on track	Delivery options for heat network roll out have been reviewed with a recommendation to engage with the private sector through a procurement over 2024/25. If Plymouth is shortlisted by Department for Energy Security and Net Zero (DESNZ) through the Advanced Zoning Delivery Pilot (AZP) then there will be significant resources available to support this. The AZP work has highlighted large waste heat sources at Southwest Water Central Plant and the Energy from Waste plant.

Theme	Ref.	Goals for the period 2023/26	Strategic Commitment	Actions	Year	Strategic Leader	Status update	Monitoring notes
				TI A. Review the emissions benefits of the Go Green Travel Plan and consider new options where appropriate to minimise our business travel.	2023-26	Assistant Chief Executive	Progressing on track	Colleagues in the Low Carbon team review mileage every six months and report on whether emissions have decreased or increased. The promotion of the pilot of beryl bikes for business travel is supportive of this. HR liaised with colleagues in Transformation and Facilities on securing grants to improve facilities for cyclists at Ballard House and car charging points at Crownhill Court.
Transport TI	ті	Pathway for the reduction of our business travel emissions established by March 2024.	Deliver corporate policies and initiatives that minimise travel and encourage the adoption of active travel and low carbon alternatives.	TI B. Continue to support and enable digital options for home working, meetings and training, through The Way We Work programme, whilst keeping under review wellbeing and other impacts.	2023-26	Assistant Chief Executive	Progressing on track	Enhancements to the digital infrastructure are being delivered by the transformation team. Further enhancements to some meeting rooms are planned. New employees who have the ability to be 'flexible workers' should still be having a conversation with their line management and decide on their working arrangements, including homeworking. This policy is due to be reviewed.
				TI C. Deliver schemes that support Council staff and Councillors in adopting low carbon business travel and travel to work. (Electric Vehicle staff purchase scheme, Cycle to work scheme, ensure showering, changing and storage facilities are available at our main corporate locations, ensure sufficient	2023-26	Assistant Chief Executive	Progressing on track	Promotion of cycle to work scheme takes place from time to time. Analysis of risks associated with the proposed Electric Vehicle Leasing Scheme are being considered, prior to the launch. Electric vehicle charging points are installed at Ballard - access and control sits with Facilities Management. Improvements to showers, storage, etc sit with Facilities Management. A

Theme	Ref.	Goals for the period 2023/26	Strategic Commitment	Actions	Year	Strategic Leader	Status update	Monitoring notes
				access to Electric Vehicle charging facilities for employees, investigate providing corporate access to an electric car club and Beryl bikes for business travel).				scheme that will allow employees to use Beryl bikes for work travel at a subsidised price is intended to launch at the start of the new year.
				TI D. Ensure contracts for health and care providers comply with reduction of use of transport by inserting a transport reduction clause into all relevant contracts for procuring services across Plymouth.	2024/25	Strategic Director for People	Programmed to begin at a later date	The opportunities to implement this will come around as part of the retendering schedule in 2024/25.
				T2 A. Removal of physical constraints to access, e.g. through back lane lining and effective enforcement measures.	2023/24	Strategic Director for Place	Progressing on track	By end of March 2024, we will have completed by restricting parking at 15 locations in Devonport Ward which impact on waste collection vehicle access.
Transport	T2	10% reduction in overall mileage for waste collection vehicles by end 2024/25 (from 2022/23 baseline).	Implement measures to optimise waste collection rounds to minimise	T2 B. Continuing to implement smart ways of programming domestic waste collection activities to minimise vehicle mileage.	2023-25	Strategic Director for Place	Progressing on track	External support commissioned to review and optimise collection rounds which will reduce mileage and associated emissions. route optimisation work is underway with a working plan to implement changes during 2024.
		ZVZZIZJ Vaseinie).	vehicle mileage.	T2 C. Continuing to implement smart ways of programming (Alloy system) for litter bins collection activities to minimise vehicle mileage.	2023-25	Strategic Director for Place	Progressing on track	This is a rolling programme of improvement of the scheduling of activity across Street Scene and Waste services. Litter bins have migrated to the Alloy system and next step is to ensure collections are further optimised.

Theme	Ref.	Goals for the period 2023/26	Strategic Commitment	Actions	Year	Strategic Leader	Status update	Monitoring notes
Transport	Т3	To replace 30% of our fleet by electric vehicles by end of 2026 (70 out of 220	Implement a vehicle decarbonisation	T3 A. Replace an additional 24 small vans and cars by electric alternatives in 2023/24.	2023/24	Strategic Director for Place	At risk of failing to deliver in this NZAP period	As of December 2023, 2 new EV vans are in service. An additional 7 EV vans are purchased and awaiting delivery. Another 7 are being ordered as of December 2023. The 8 additional vehicles necessary to meet our target of 24 will not be purchased in 23/24 as there are no vehicles meeting our specific needs are not available on the market currently. We also need additional charging infrastructure to aid the increase in the number of vehicles. Vehicle availability and delivery lead times are also extended, and their price is likely to increase.
		vehicles), including 100% of our small fleet.	programme.	T3 B. Seek funding opportunities to deliver trials of zero emission specialist vehicles within the Council fleet, such as refuse vehicles or road sweepers.	2023-26	Strategic Director for Place	Progressing on track	Trial of Dennis Eagle Electric Refuse Collection Vehicle in April 2023, Trial of Electric Skip truck in August 2023. Both trials now complete, the vehicles performed really well, and the technology has moved forward, there are solutions available, but cost is more than double currently.
				T3 C. Pursue funding opportunities to create charging substations to meet the increasing energy needs of the Council fleet.	2023-26	Assistant Chief Executive	Progressing on track	Charge stations for 23/24 identified, we are likely to require internal capital funding to install these.

Theme	Ref.	Goals for the period 2023/26	Strategic Commitment	Actions	Year	Strategic Leader	Status update	Monitoring notes
				T3 D. Start phasing out the purchasing of new diesel vehicles and plan the replacement of the rest of the Council fleet to zero emission vehicles in the next period (between 2027 and 2030).	2025/26	Strategic Director for Place	At risk of failing to deliver in this NZAP period	This action requires considerable funding to be in place to start adding new charging infrastructure at Prince Rock and Chelson Meadow to start removing diesel vehicles. The majority of electric alternative are double the cost Dennis Refuse trucks are currently around £180k with the EV being £420k, we currently operate 62 Heavy Goods Vehicles that would need to be replaced in the coming years.
Transport	T4	Electric Vehicle Charging Infrastructure Strategy published by end 2023; New Local	Provide a local policy framework that facilitates the decarbonisation of the	T4 A. Create and deliver an Electric Vehicle Charging Infrastructure Strategy for the City, a plan to promote the uptake of electric vehicles, including establishing charging hubs at key destinations and on-street provision, as well as considering electric vehicle users in parking policy and infrastructure projects.	2023/24	Strategic Director for Place	Progressing on track	External consultants have been commissioned to produce an Electric Vehicle Charging Infrastructure Strategy (EVCIS) for the city. Work to produce the EVCIS is currently underway and has informed the Council's Local Vehicle Infrastructure Fund bid (submission date: 30/11).
		Transport Plan adopted by March 2024.	transport system.	T4 B. Review Plymouth's Local Transport Plan, setting out proposals for management, maintenance and enhancement of the city's sustainable transport network leading to quantifiable carbon reduction.	2024/25	Strategic Director for Place	Programmed to begin at a later date	Awaiting the publication of national guidance which sets out how Local Transport Plans should be updated. This has been delayed and, until published, our Local Transport Plan is up to date and can be found within our adopted Joint Local Plan and Plymouth Plan.
Transport	Т5	500 EV chargers by 2026 2.65km of new or	Contribute to providing public infrastructure	T5 A. Deliver the mobility hubs to enable an increase in the number of journeys	2023-25	Strategic Director for Place	Progressing on track	Electric Vehicle charge points have been installed at a further 9 locations during 2023 with support

Theme	Ref.	Goals for the period 2023/26	Strategic Commitment	Actions	Year	Strategic Leader	Status update	Monitoring notes		
		improved cycling and walking routes, 6 new or improved road crossing points, 10 new contraflow cycle lanes, 75 new secure cycle parking spaces.	and walking routes, 6 new or	and walking routes, 6 new or	and walking the city's low routes, carbon transport	undertaken by ebikes and electric cars.				from the Transforming City Fund. Over 500 e-bikes are in operation across Plymouth, available for hire at over 100 locations.
			d road needs. points, ew v cycle s, ecure rking	T5 B. Pursue funding opportunities to implement our Local Cycling and Walking Plan and to provide accessible, secure cycle storage options at key destinations and transport hubs.	2023-26	Strategic Director for Place	Progressing on track	The Council secured £209k in 2022 to deliver and develop walking & cycling initiatives in 2023. For the first six months of 2023 we have secured £104k to continue these initiatives.		
				T5 C. Pursue funding opportunities to further develop the city's electric charging infrastructure.	2023-26	Strategic Director for Place	Progressing on track	Funding has been secured from the government's Local Electric Vehicle Infrastructure programme which is being used to prepare an electric vehicle strategy for Plymouth and to deliver on the strategy.		
				T5 D. Support initiatives for investment in infrastructure for alternative fuels including hydrogen and biofuel to increase wider access and availability for the city's difficult to decarbonise transport.	2023-26	Strategic Director for Place	Progressing on track	Plymouth City Council have a coordination function for this action. We have engaged with companies across Plymouth to support initiatives, although these will need to be led on by market forces. Plymouth City Council are also currently considering a bid to the Department for Transport's Zero Emission Bus Regional Area 2 Fund, which if successful would see Zero Emission Buses and associated infrastructure introduced in Plymouth.		

7	Гһете	Ref.	Goals for the period 2023/26	Strategic Commitment	Actions	Year	Strategic Leader	Status update	Monitoring notes
Т	ransport	Т6	Bus Service Improvement Plan approved by June 2023; Regional decarbonisation strategy for transport approved by September 2023.	Co-produce decarbonisation plans and initiatives with partners from across the transport system.	T6 A. Deliver the initiatives in the Bus Service Improvement Plan to improve Plymouth's public transport's resilience, capacity and connectivity to ensure it is available, reliable and affordable for everyone, through the establishment of an Enhanced Partnership.	2023-26	Strategic Director for Place	Progressing on track	Our statutory Enhanced Partnership has now been formed with the first meetings of both the Enhanced Partnership Forum and Enhanced Partnership Board taking place in September 2023, with subsequent meetings of both groups in December 2023. We have completed a refresh of our Bus Service Improvement Plan, working with the Department for Transport, which was published in December 2023. We are hopeful that this rewritten Plan will be successful should future funding be made available. In the interim we have been successful in securing Bus Service Improvement Plan Plus funding for the next 2 years which will enable us to implement some of the revenue-funded proposals set out within the Bus Service Improvement Plan. Proposals are currently being put together for this funding, with a view to delivery commencing in spring 2024.

Theme	Ref.	Goals for the period 2023/26	Strategic Commitment	Actions	Year	Strategic Leader	Status update	Monitoring notes
				T6 B. Continue to work with Peninsula Transport to produce a regional decarbonisation strategy for transport including developing a carbon baseline for transport for each Local Authority.	2023-26	Strategic Director for Place	Progressing on track	The Bus Service Implementation Plan refresh was signed off by the Cabinet Member in December 2023. The government's Quantified Carbon Reduction guidance is still not published. Peninsula Transport have completed the Regional Decarbonisation Strategy. (Carbon Transition Strategy in May 2023, Technology and Zero Emission Vehicle Study in Sept 2023).
		A corporate Net Zero policy for the purchase of	Use our purchasing power to	CWI A. Revise the capital business case process to ensure decarbonisation is a consideration for all capital projects whatever the planned level of spend.	2023/24	Assistant Chief Executive	Completed	The Climate Impacts Assessment has been incorporated within the capital mandate process for business cases over £200k.
Consumption and waste	CWI	goods and services is in place and being implemented by all service areas by end 2023/2024, delivering significant	reduce our consumption- related emissions and seek the highest possible standards of sustainability	CWI B. Put in place a toolkit to support the Council's contract managers in monitoring the effectiveness of our contracts in terms of carbon emissions commitments made by contractors.	2023/24	Assistant Chief Executive	Completed	The Social value contract management templates have been created and are ready for roll out. The use of these templates will be mandatory where social value is included in a procurement activity.
		progress towards addressing consumption- related Scope 3 emissions at source by 2026.	for our externally sourced supplies, services and works.	CWI C. Continue to develop the Council's procurement approach to fully align it with the Council's Net Zero ambition and introduce a contract award weighing for climate change.	2023/24	Assistant Chief Executive	Progressing on track	Endorsement of the proposed implementation approach secured from Climate Emergency Board on 22nd August. Endorsement from Cllr Penberthy received November 23. Final step is to present proposal to Cllr Briars-Delve for approval. If approved, work to commence with Climate Impact Assessment Team to

Theme	Ref.	Goals for the period 2023/26	Strategic Commitment	Actions	Year	Strategic Leader	Status update	Monitoring notes
								build roll-out of award weighting into their training programme.
				CWI D. Engage with the Council's family of companies to support their plans for Net Zero.	2023/24	Assistant Chief Executive	Progressing on track	Engagement with Delt is complete. The Delt board have committed to working towards B Corp status. Work to understand other members of the family of companies remains to be completed.
				CWI E. Source recycled and refurbished equipment for our corporate operations needs where possible.	2023-26	Assistant Chief Executive	Progressing on track	This policy needs further discussion with Procurement and the Soft Facilities Management team.
Consumption and waste	CW2	The Council has policies and facilities in place to cut down its waste to a strict minimum by end 2026.	Cut down our corporate waste and minimise the impact of waste that cannot be avoided.	CW2 A. Continue to encourage waste minimisation, reuse and recycling at all our premises, ensuring all waste streams are separated to maximise recycling opportunities.	2023-26	Assistant Chief Executive	Progressing on track	A reuse programme was undertaken when the Council vacated Windsor House and is being mirrored with the Midland House decant. Furniture and other items were offered initially to other corporate sites, project teams, schools etc, then to staff to have at home and finally to the to the third sector. Remaining items were recycled were possible. A benchmarking process is being undertaken so that we can monitor the amount of waste being removed from our buildings, split into categories. Data collection was finalised at the end of October. The benchmarking data will be analysed to ensure that building users can recycle their waste and remove barriers to recycling where possible. A recycling campaign is being

Theme	Ref.	Goals for the period 2023/26	Strategic Commitment	Actions	Year	Strategic Leader	Status update	Monitoring notes
								worked up for domestic waste. This is to be extended to support internal waste and commercial waste opportunities. To consider the option to extending the recycling stations in sites that have catering facilities.
			Develop greater	CW3 A. Establish a 'Reuse Partnership' by working with partners in retailing, housing associations, charities, education providers, and existing re-use businesses thereby stimulating the green economy, creating skilled jobs and affordable reusable items for householders.	2023/24	Strategic Director for Place	Progressing on track	Development of Terms of Reference (TsoR) for the 'Partnership' is underway and will be complete by end of March 2024. An evaluation of current reuse initiatives within Plymouth (see CW3.B below) will generate a stakeholder list and the TsoR will be socialised with key stakeholders with a view of joining partnership. This will continue into 24/25.
Consumption and waste	Consumption CW3	Reuse partnership established by 2024.	ned by including taking	CW3 B. Complete an evaluation of reuse initiatives in the city.	2023/24	Strategic Director for Place	Progressing on track	A dedicated resource with appropriate skillset needs to be assigned to this project. This will be progressed next year (2024/25), and a suitable allowance placed in the budget to account for the additional expenditure.
			tile city.	CW3 C. Develop a business case to implement a reuse shop in Plymouth.	2023/24	Strategic Director for Place	Programmed to begin at a later date	A feasibility study proved inconclusive, and this will be challenging to progress until a location and capital funding can be identified. The business case should demonstrate that such an initiative represents value for money and discussion are ongoing with Devon County Council, who have been

Theme	Ref.	Goals for the period 2023/26	Strategic Commitment	Actions	Year	Strategic Leader	Status update	Monitoring notes
								operating such a facility successfully for some years. A dedicated resource with appropriate skillset needs to be assigned to this project.
				CW3 D. Support the delivery of a food waste reduction programme in collaboration with Food Plymouth.	2023/24	Strategic Director for Place	Progressing on track	We have an ongoing relationship with Food Plymouth who are delivering a strategy for the city called Sustainable Food Places. Food Plymouth have successfully achieved a silver award of the sustainable food places in November. Further work is needed to develop initiatives related to minimizing food waste, that we hope to collaborate on with Food Plymouth. The period of time needed to deliver this action needs to be extended, but the prospects are very encouraging.
				CW3 E. Identify funding to support communities to increase the number of operating repair and reuse initiatives.	2023-26	Strategic Director for Place	Progressing on track	A dedicated resource with appropriate skillset needs to be assigned to this project. This will be progressed next year (2024/25), and a suitable allowance placed in the budget to account for the additional expenditure.
Consumption and waste	CW4	Establish an informed pathway for the uptake of recycling towards the Plymouth Plan target of 65%	Work with residents to increase the city's household recycling rate.	CW4 A. Engage with communities to maximise opportunities for increasing recycling levels and compliance with our waste collection scheme.	2023/24	Strategic Director for Place	Progressing on track	Delivery of this action is interlinked with CW4 B.

Theme	Ref.	Goals for the period 2023/26	Strategic Commitment	Actions	Year	Strategic Leader	Status update	Monitoring notes
		recycling rate by 2034 (and its impact on emissions), by the end of 2023/24		CW4 B. Deliver a behaviour change programme for residents promoting the Reduce, Reuse and Recycle waste management hierarchy, in order to minimise the impact of the waste we collect as a statutory function.	2023-26	Strategic Director for Place	Progressing on track	Design work for a Citywide campaign including a leaflet, social media materials and stickers for Recycling Bins has been completed and currently under review prior to finalisation. Elements of the campaign include options for reducing and reusing waste.
				CW4 C. Develop proposals to move towards a kerbside food waste collection service to Plymouth households in line with pending Government legislation and guidance.	2025/26	Strategic Director for Place	Programmed to begin at a later date	The plan to move to kerbside food collections moves a step closer with clarity from Department for Environment, Food and Rural Affairs on capital funding to deliver weekly mandatory food waste collections by April 2026. The total is less than we believe we need, based on WRAP report and we are appealing against the final settlement. Moreover, further clarity is required from central government on the scale of new burdens revenue funding to operate the service – fuel, waste disposal etc. Whilst there are opportunities for carbon reduction and potentially lower charges for waste disposal there will be very significant costs involved in requirements for elements such as new fleet, additional staff and containers.

Theme	Ref.	Goals for the period 2023/26	Strategic Commitment	Actions	Year	Strategic Leader	Status update	Monitoring notes
				CW4 D. As a member of the Southwest Devon Waste Partnership, explore feasibility of developing carbon capture and storage at the Energy from Waste plant.	2025/26	Strategic Director for Place	Programmed to begin at a later date	We have regular updates from MVV on their development in carbon capture technology – a new and emerging technology which will take time to develop. During meetings with the managing director of MVV on 25 January, it was suggested that there may be no ability to retrofit to the Devonport site.
		Achieve silver accreditation for carbon literacy by	Encourage our	BCI A. Equip our Green Champions with the skills and resources they need to champion the net zero agenda in their service areas.	2023/24	Assistant Chief Executive	Progressing on track	HR will share with Green Champions the work taking place to support green travel, such as the pilot of beryl bikes for business travel and the promotion of electric car leasing scheme (Tusker) if/when it goes live.
Behaviour Change	BCI	training 15% of staff by 2026, including offering training for members and senior managers.	members to adopt low carbon behaviours.	BCI B. Through the Optimising Our Assets Programme, implement sustainable digital practices informed by the evidence collected through the roll-out of the programme.	2023/24	Director of Resources	Completed	Website carbon emissions now reduced to 0.29g of CO2 per page view. Ongoing work to continue to reduce emissions through further redesign of our content.

Theme	Ref.	Goals for the period 2023/26	Strategic Commitment	Actions	Year	Strategic Leader	Status update	Monitoring notes
				BCI C. Deliver a comprehensive employee engagement programme on Climate Change, mitigation and adaptation, including Carbon Literacy training, supporting employees on energy saving behaviours, business travel and IT use, and on reducing consumption and waste.	2023-26	Assistant Chief Executive	Progressing on track	Promotion of the Green Travel Policy is still active, with beryl bikes and cycle scheme being promoted. Carbon literacy training is underway, and an e-learning being developed in partnership with the Low Carbon team. We have reached a total of 128 members of staff trained, 94 of which have sought and achieved accreditation. This figures also includes senior managers and elected members.
		Year-on-year step change of	Develop and deliver an inclusive programme of engagement	BC2 A. Deliver a Plymouth Net Zero engagement plan in collaboration with the Plymouth Net Zero Partnership.	2023/24	Strategic Director for Place	Progressing on track	A £2.9M bid was prepared and submitted to Innovate UK in partnership with the PNZP to help deliver more effective collaboration and engagement in the city around net zero. This included funding for a city-wide engagement platform. Unfortunately, this was unsuccessful. Opportunities to take elements of the bid forward are being explored.
Behaviour Change	BC2	engagement in the Climate Connections website.	with the community in collaboration with the Plymouth Net Zero Partnership.	BC2 B. Develop a local climate change training course for Plymouth in consultation with community groups, including climate ambassadors, for adoption and delivery by the community.	2023/24	Strategic Director for Place	Completed	In June 2023 we delivered two sessions of Carbon Literacy for Community Groups to Climate Ambassadors and to Community Builders. We now have access to this toolkit for delivery of carbon literacy in the community.
				BC2 C. Introduce local low carbon schools' pledges on the Climate Connections website.	2023/24	Director for Children's Services	Progressing on track	This aspect of work is reliant on the progress of the Climate Connections website, which is in development, at present, pending

Theme	Ref.	Goals for the period 2023/26	Strategic Commitment	Actions	Year	Strategic Leader	Status update	Monitoring notes
								consultation with schools (Schools Consultation Meeting took place - 09/11/23, but with very low engagement. However, feedback was valuable and instructive to the future direction in NZAP 2024, e.g. collaboration with and promotion of the Eco-Schools Development Programme). Communications to schools regarding sustainability and Net Zero continues via the Health & Wellbeing in Education monthly briefings and forms an aspect of scrutiny with the 'Health and Wellbeing in Education Audit' (to be introduced in 2024).
				BC2 D. Deliver behavioural change programmes and energy advice services for individuals, communities and businesses in partnership with PEC. Taking lessons from the Local Government Association behavioural insights programme, continue to seek funding to launch additional interventions.	2023-26	Strategic Director for Place	Progressing on track	We have secured funding and are working with Plymouth Energy Community, Devon County Council and community energy providers to deliver a Local Energy Advice Service for hard-to-reach households. We continue to share insights from the Local Government Association Behavioural Insights programme but are yet to secure funding to launch additional interventions.

Theme	Ref.	Goals for the period 2023/26	Strategic Commitment	Actions	Year	Strategic Leader	Status update	Monitoring notes
				BC2 E. Keep the Climate Connections website up-to- date and well managed, as its custodian for the city, and deliver the next phase of improvements.	2023-26	Strategic Director for Place	Progressing on track	Climate Connections is continually being improved. The development of a new section to profile organisations in the city and their activities is in progress. We have recruited an environmental communications officer to help with management and increasing the profile and reach of Climate Connections.
				BC2 F. Continue to grow the network of Climate Ambassadors and deliver a citywide climate conference.	2023-26	Strategic Director for Place	Progressing on track	Climate Ambassadors recruitment is ongoing. We delivered an engagement event in partnership with the University of Plymouth and Global Plymouth on 23rd September 2023. Climate Ambassadors also contributed to the delivery of several initiatives since, including a poetry competition and a series of lectures at the university in the Autumn 2023.
				BC2 G. Work with the National Marine Park to raise awareness and explain the role of blue carbon in supporting the city's journey to net zero, including the development of the blue green economy.	2023-26	Strategic Director for Place	Progressing on track	Since the creation of the NZAP the Plymouth Sound National Marine Park has progressed a number of initiatives linked to supporting the net zero target: I. Formal sign off from the National Marine Park Board of a blue/green economy workstream, supported by the Growth Board, 2. Signing a Memorandum of Understanding with Refinance Earth and re-wired earth to collaborate on a Plymouth City-wide net zero

Theme	Ref.	Goals for the period 2023/26	Strategic Commitment	Actions	Year	Strategic Leader	Status update	Monitoring notes
								funding initiative, 3. Embedding innovative carbon finance in the National Lottery Heritage Fund bid, 4. Supporting the planting of more sea grass through the lottery Horizons project (subject to funding approval), 5. Involvement/engagement with the aquaculture enterprise zone development pilots. The Planet Ocean exhibition will
				BC2 H. Deliver a Climate Emergency outreach programme at The Box.	2024/25	Strategic Director for Place	Programmed to begin at a later date	open at The Box on 16th March 2024. This exhibition will focus on climate emergency and will include an inclusive programme of engagement with the community and visitors.
		Net Zero action plan identified for top 50 business relationships and supported	Provide support for transition to a future net zero economy	BC3 A. Put in place a Green Skills Action Plan, a strategy to expand low carbon skills and capacity for each sector of the Plymouth economy.	2023/24	Director for Children's Services	Completed	This was completed and approved by the Employment & Skills Board in Q1 2023/24.
Behaviour Change	BC3	businesses. All fund appraisals assessed for net zero impact. Recommendations from the Green Skills Action Plan	driving investment, increasing knowledge, skills and local capacity in the	BC3 B. Create and deliver plan for the city's economic transition to a low carbon economy as part of the overall economic development plan and add to the Growth Board agenda.	2023-26	Strategic Director for Place	Completed	No comment supplied; action marked as complete.

Theme	Ref.	Goals for the period 2023/26	Strategic Commitment	Actions	Year	Strategic Leader	Status update	Monitoring notes
		are implemented by 2026.	business community.	BC3 C. Ensure net zero is part of all technical appraisals for funds within Council responsibility such as Freeport and Shared Prosperity Fund.	2023-26	Strategic Director for Place	Completed	The Freeport technical appraisals and the Shared Prosperity Funding applications both now have sections on net zero.
				BC3 D. Identify funding to establish further net zero support for the City's businesses.	2023-26	Strategic Director for Place	Completed	A contract was awarded week commencing 16 October for the delivery of net zero support for city businesses, funded by the Shared Prosperity Funding.
			Maintain the	GDI A. Develop a Council- wide emissions offsetting plan setting out the overall approach to addressing residual emissions from Council activities.	2023/24	Strategic Director for Place	Programmed to begin at a later date	We anticipate commencing this activity once further work has been completed on the city council's corporate emissions (anticipated spring 2024).
Governance and Delivery	GDI	Annual corporate Greenhouse Gas monitoring reports published, demonstrating progress towards net zero and providing evidence of the effectiveness of the Net Zero Action Plan.	strategic overview and coordination of corporate carbon reduction, and a phased programme for introducing offsetting to deal with residual emissions.	GDI B. Develop a performance framework for the Net Zero Action Plan, providing quantified measures where possible in order to track progress to net zero.	2023-25	Assistant Chief Executive	Progressing on track	This is dependent on the outcome of GDIC, which is still ongoing. Work is underway with the Southwest Energy and Environment Group to establish a more detailed greenhouse gas baseline, a set of trajectories to Net Zero and refine some of the performance indicators in the NZAP to ensure we can monitor its effectiveness. Delivery of this action has been impacted by staff absence and also by issues relating to data quality and accessibility. Whilst this has slowed down the project, it is still being pursued and the greenhouse gas baseline established before the end

Theme	Ref.	Goals for the period 2023/26	Strategic Commitment	Actions	Year	Strategic Leader	Status update	Monitoring notes
								of the calendar year 2023. This action has recently been reallocated to a new member of the performance team.
				GDI C. Collect performance data relating to the Council's greenhouse gas emissions and report this annually through the Climate Connections web site and on our corporate website.	2023-26	Assistant Chief Executive	Progressing on track	A report on the Council's greenhouse gas emissions in the calendar year 2022 went to the Climate Emergency Board on 20 June 2023. As well as providing overall figures for emissions, the report also made recommendations on necessary improvements to the way emissions are monitored and made recommendations to deliver a new performance framework. The Southwest Energy and Environment Group has been commissioned to review and establish a new baseline for our emissions for the year 2022/23, which will serve as the basis for a new performance framework. This work is nearly complete.
				GDI D. Continue to provide strategic leadership of the climate emergency through the Council's Climate Emergency Board, which will maintain a strategic focus on the commitment to be a net zero organisation by 2030 by	2023-26	Strategic Director for Place	Completed	The Council's Climate Emergency Board meets 3 times a year to review progress towards our commitment to achieve Net Zero.

Theme	Ref.	Goals for the period 2023/26	Strategic Commitment	Actions	Year	Strategic Leader	Status update	Monitoring notes
Governance and Delivery	GD2	Climate Decision Tool rolled out across organisation by 2023 and new green finance options actively pursued and secured.	Deliver strategic overview of climate emergency- related budget pressures and funding opportunities.	GD2 A. Complete the Climate Decision Wheel pilot and then roll this out in a phased way to help ensure all key decision making takes climate considerations into account.	2023/24	Strategic Director for Place	Progressing on track	This is now called the Climate Impact Assessment (CIA). The CIA tool is live and has been launched with a suite of training guidance and videos. Guidance is also being offered to teams on an ad hoc basis as required.
				GD2 B. Continue to use of the Climate Emergency Investment Fund to help the Council move towards net zero.	2023-26	Strategic Director for Place	Progressing on track	Priorities agreed with Cabinet Member; 22/24 allocations are being monitored; next step is for officers to put forward their submissions for 24/25 allocations. Plymouth City Council is part of a consortium that has been awarded £1.4m by Department for Energy Security and Net Zero in June 2023 to deliver retrofit advice and services to hard-to-reach homes through a Local Energy Advice Demonstrator.
				GD2 C. Keeping under active review all opportunities for external funding to support the Council's and City's net zero aspirations, including for example grants and developer contributions.	2023-26	Strategic Director for Place	Progressing on track	
				GD2 D. Keeping under review environmental financing opportunities and products that could be utilised or developed in Plymouth, including local offsetting schemes that others are able to invest in.	2023-26	Strategic Director for Place	Progressing on track	Ocean City Nature (OCN), the strategic mechanism and programme for innovative financing has been set up. The Habitat Banking Vehicle, the first investment fund under the programme is established and first investment received from Plymouth City Council. This is supporting development of carbon related schemes.

Theme	Ref.	Goals for the period 2023/26	Strategic Commitment	Actions	Year	Strategic Leader	Status update	Monitoring notes
				GD2 E. Continue to seek financial and in-kind contributions from partners and other external funding sources to enable the Plymouth Net Zero Partnership to deliver effective strategic leadership of the Plymouth's net zero emissions.	2023-26	Strategic Director for Place	Progressing on track	Letters inviting contributions for 2023/24 were sent in August 2023.
	GD3	2 local carbon offset projects fully developed and receiving investment by 2026.	Develop local offsetting projects to provide options for the Council and others to meet their offsetting needs in the local area.	GD3 A. Undertake a review of options for delivery and governance of local offsetting options, in conjunction with the Plymouth Net Zero Partnership.	2023/24	Strategic Director for Place	Completed	Ocean City Nature (OCN) has been agreed as the vehicle and programme lead. Different funds within the programme will have different relevant leads but will be managed as a portfolio.
Governance and Delivery				GD3 B. Investigate potential for retrofit carbon code and deliver local housing retrofit carbon offsetting project.	2023/24	Strategic Director for Place	Programmed to begin at a later date	Plymouth City Council is reviewing the opportunity for a carbon credit offsetting scheme to be delivered through businesses paying into a scheme supporting local residential retrofitting. It is also reviewing the possibility of offering Lendology to Plymouth residents, with capital being topped up from business carbon credit offsetting funds.
				GD3 C. Deliver Plymouth and South Devon Community Forest Woodland Carbon Credits project.	2023-26	Strategic Director for Place	Progressing on track	Finance Earth procured to deliver green carbon fund work. Phase I work is due to complete by the end of March 2024 at which point likely that the programme will be incorporated into UK Nature Accelerator with the opportunity to access the investment fund supported by the Department for

Theme	Ref.	Goals for the period 2023/26	Strategic Commitment	Actions	Year	Strategic Leader	Status update	Monitoring notes
								Environment, Food and Rural Affairs.
				GD3 D. Develop carbon code for seagrass and deliver local seagrass blue carbon offsetting project.	2023-26	Strategic Director for Place	Progressing on track	Department for Environment, Food and Rural Affairs funded work on Blue Carbon phase I complete. This included primary scientific work on carbon capture rates and financing model. This work is included in the NMP Horizons bid and will continue if that funding is secured. Further funding also being sought for development.
	GD4	Corporate adaptation plan completed and rolled out into service business planning by end of 2024.	Manage the risks to the Council service delivery arising from the likely impacts of climate change.	GD4 A. Undertake an organisational review of potential corporate impacts of climate change.	2023/24	Strategic Director for Place	Progressing on track	Colleagues in services areas most affected by climate change have been identified and consulted in the development of the Regional Action Plan developed by the Climate Impacts Group.
Governance and Delivery				GD4 B. Prepare and implement an Adaptation Plan and Climate Change risk assessment to help the Council prepare for and manage the impacts of climate change on the services it provides.	2023/24	Strategic Director for Place	Progressing on track	The Devon Cornwall and Isles of Scilly Regional Adaptation Strategy, adopted in October 2023, provides the basis for the adaptation risk assessment. Work to ensure all service areas have understood and feed into the local risk assessment began in November 2023.
				GD4 C. Use natural infrastructure and the 'healthy streets' process proactively to deliver climate friendly projects, resilient spaces, healthy places and capture carbon.	2023-26	Strategic Director for Place	Progressing on track	Progressing city centre projects with advice from Healthy Streets audit. Using the mechanism to appraise existing condition for Transforming Cities Fund projects. Working with Thrive Plymouth team on neighbourhood programme.

Theme	Ref.	Goals for the period 2023/26	Strategic Commitment	Actions	Year	Strategic Leader	Status update	Monitoring notes
				GD4 D. Deliver the Council's Plan for Trees to improve the city's resilience to the effects of climate change, including cooling our streets in the summer, providing shelter from winds, reducing energy costs, slowing down water runoff, reducing flooding, filtering and absorbing pollution, improving air quality and tackling climate change through carbon sequestration.	2023-26	Strategic Director for Place	Progressing on track	The delivery plan has been reviewed and refreshed by the steering group. Delivery actions still being undertaken from previous through actions of the Community Forest, Poole Farm, Ash Die back response, etc.
		Action and		GD5 A. Support the effective operation and growth of the Plymouth Net Zero Partnership in its city leadership role for the City's net zero agenda.	2023-26	Strategic Director for Place	Progressing on track	Ongoing support for partnership; three Executive Board meetings scheduled for 23/24; appointment made to jointly funded post of Net Zero Partnership Coordinator, commenced in December 2023.
Governance and Delivery	GD5	Advisory groups for Plymouth Net Zero Partnership in place for all key themes, and Regional Adaptation Plan endorsed, by start of 2024.	Support effective City and Regional governance and action on the climate emergency.	GD5 B. Work with regional partners on the Devon Carbon Plan and the Devon, Cornwall and Isles of Scilly Adaptation Plan.	2023-26	Strategic Director for Place	Progressing on track	

Theme	Ref.	Goals for the period 2023/26	Strategic Commitment	Actions	Year	Strategic Leader	Status update	Monitoring notes
								Group (DLAEPG) who are exploring a county wide local area energy plan.
Governance and Delivery	GD6	Public Affairs are reviewed proactively to support climate emergency lobbying.	Lobby government for flexibilities, powers and resources to enable the Council and its partners to deliver a net zero city, and one that is resilient to the effects of climate change.	GD6 A. National policy and legislative proposals are kept under continuous review, with opportunities for lobbying and influencing undertaken through relevant public affairs activity as and when appropriate.	2023-26	Assistant Chief Executive	Progressing on track	Plymouth's climate emergency asks of government have been reviewed and refreshed in July 2023 to ensure that they reflect national policy and legislative proposals / changes. These were fed into an event held by the Blueprint Coalition on the 12 July at which the Director for Place as President of ADEPT spoke, and a following discussion was held on the policy change needed to accelerate local climate action. The Cabinet Member for Environment and Climate Change also wrote to the Parliamentary Under Secretary of State (Minister for Water and Rural Growth) on the 11 December 2023 regarding new burdens funding for food waste recycling collections and seeking clarity as to whether this would cover costs associated with introducing electric refuse collection vehicles and associated charging infrastructure. As a member of the Key Cities network officers attended a 3Ci (Cities Commission for Climate Investment) workshop in January 2024 to hear about the national net zero project pipeline that they are developing.